

## Virginia Railway Express: State of the Railroad

### Brief to Rail Advisory Board

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Chief Executive Officer

November 9, 2006



- Presentation will provide information on Virginia Railway Express:
  - Ridership Trends
  - On-time performance (OTP)
  - Strategies to improve both

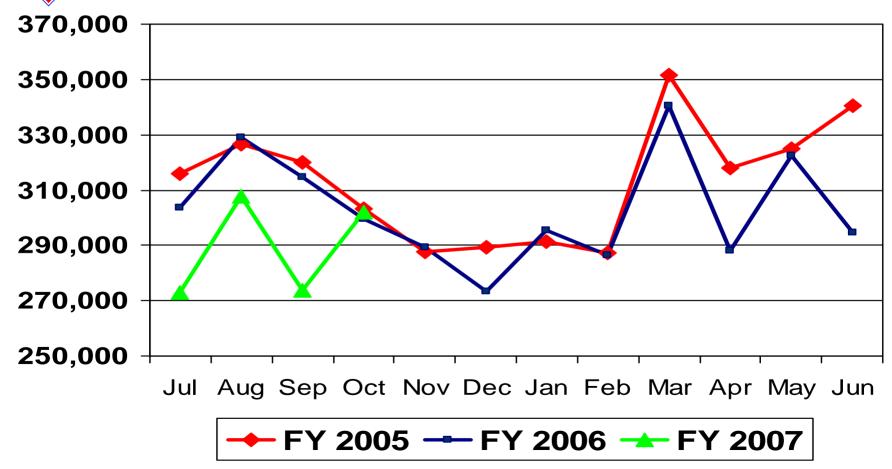


#### Where are we?

- VRE experienced double digit growth annually for over five years
- Majority of parking lots were over 100% full and ridership was still growing
- Now riders frustrated with:
  - Late trains poor OTP
  - Increasing fares
  - Service cutbacks

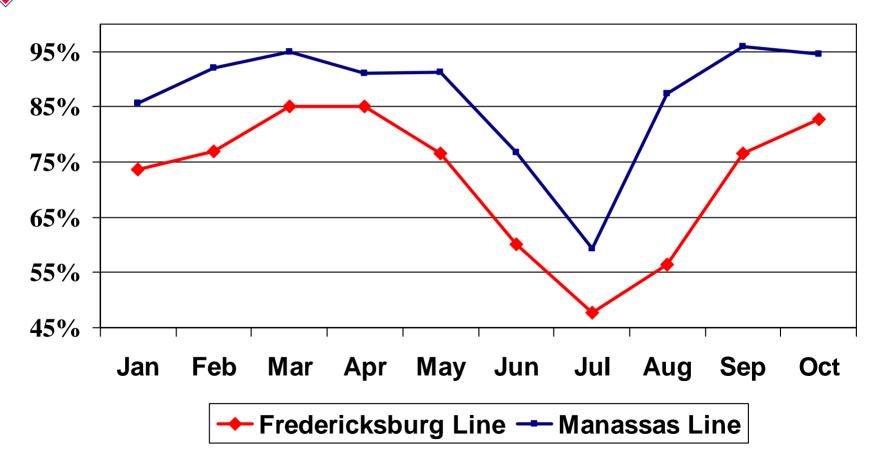


## Monthly Gross Ridership



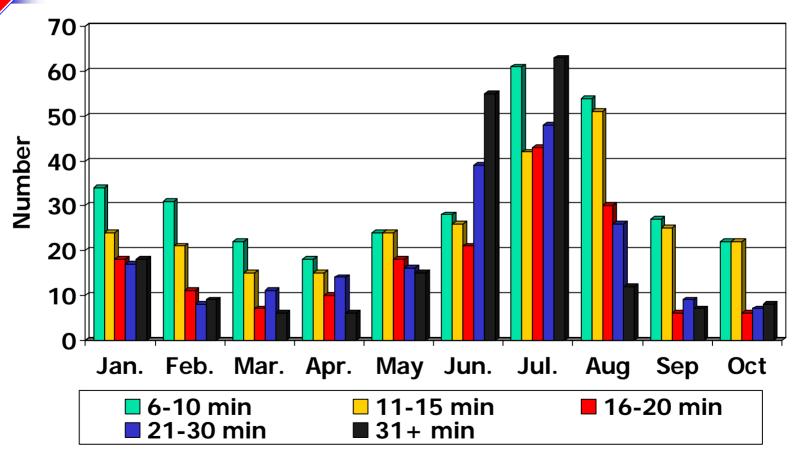
# VRE

## On-Time Performance January – October 2006



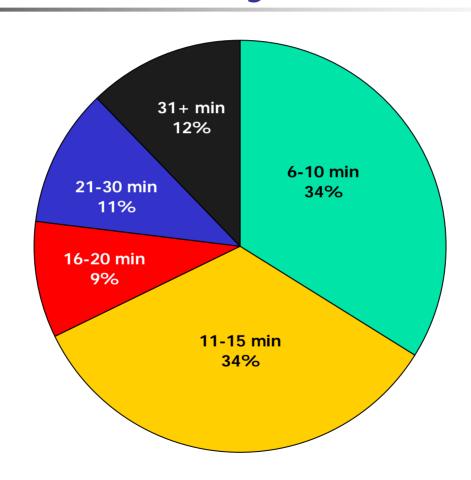
## VRE

## Length of Delays



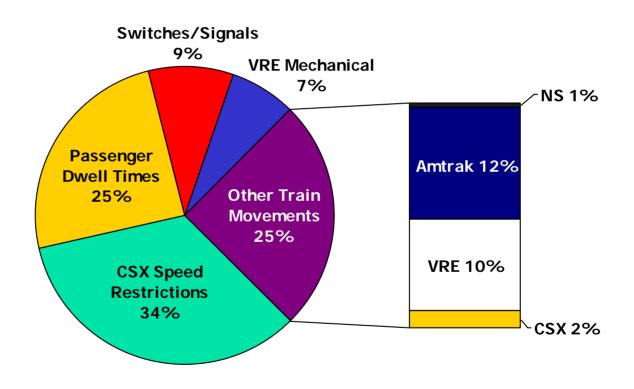


## Length of Delays in October





## Causes of Delay in October



## Monthly Statistics

Month	July	Aug	Sep	Oct
System wide				
Total delays	287	176	74	65
Average length of delay	25.5	16	15.4	16
Number over 30 minutes	78	16	8	8
On-Time Performance	53.9%	73.6%	87.2%	89.3%
Fredericksburg Line				
Total delays	146	130	61	47
Average length of delay	28.7	16.4	15.5	16.9
Number over 30 minutes	47	11	7	7
On-Time Performance	47.7%	56.5%	76.5%	82.8%
Manassas Line				
Total delays	141	46	13	18
Average length of delay	22	15	15.3	13.7
Number over 30 minutes	31	5	1	1
On-Time Performance	59.4%	87.5%	95.9%	94.6%



## Reasons for Delays – July/Aug

#### Record Breaking Rain

- June wettest on record
- Cancelled one day of service "S" schedule for 2 days
- Flood restrictions wash-outs and fallen trees
- 66% of trains delayed due to 4 days with flood restrictions

#### Record Breaking Heat - July

- CSX heat restriction threshold changed from 90 to 85 degrees
- 61% of Fredericksburg trains delayed due to heat restrictions between June 15 and July 31



### Reasons for Delays - Operations

- Dispatching
  - Heavy turnover in Jacksonville
  - Loss of experienced dispatchers
- Signals/Switches
  - Degradation due to disruption from tie replacement program
  - Maintenance problems



## Reasons for Delays - Congestion

- Work on the railroad causes delays
  - Experienced on CSX and NS
  - Incurred delays for two summers due to tie replacement projects
  - Will continue to incur heat restriction in future
- No capacity available on two track railroad need third track on Fredericksburg line



Excuses don't explain and explanations don't excuse



## Approach to Improvements

- OTP on CSX and NS
- Equipment
- Communications



## Tasks Completed – Railroads

- Outreach
  - Met with CSX COO and NS Executive VP for Operations
  - Both committed to improving VRE operations
  - Significant changes initiated



## Changes Underway – Railroads

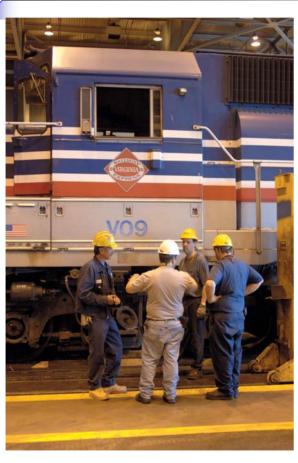
- Changes Dispatching
  - Division managers watching VRE territory
  - CSX/NS trainmasters being required to ride VRE trains
  - Consideration of moving CSX dispatching to Baltimore
- Changes Signals/Switches
  - Maintainers at key locations
  - Experts reviewing maintenance of key switches/signals
  - Getting written report or phone call on all major outages
- Changes Schedule
  - Worked with CSX, NS and Amtrak to update timetable
  - Added/changed time on schedules went in affect October 30th



## Next Steps - Railroads

- Rail projects take time and cause delays
  - Like trying to do roadwork on I-95 during rush hour
  - Must continue to manage delays as projects completed
- Key projects within next year
  - Completion of tie program on CSX
  - Quantico Bridge
  - Third track and storage track at L'Enfant





VRE

- Seven percent of delays in October were caused by equipment failures - can be lengthy delays
- Efforts underway
  - Railcar maintenance being moved to VRE yards
  - Locomotive overhaul program underway
  - New cab cars begin service in January, 2007
  - 50 new railcars coming on-line beginning in December, 2007
  - Need new funding for locomotives



## Seeing Results

- OTP for October 2006
  - Fredericksburg 82.3% (July was 47.7%)
  - Manassas 94.6% (July was 59.4%)
  - System 89.3% (July was 53.5%)
- Only ten out of 65 delays over 30 minutes
- Average length of delay
- Number of delays down from 287 in July to 65 in October



## What We Can Expect

- OTP will continue to improve railroads have made a commitment
- Promoting VRE brand identity Ad campaign launched October 9<sup>th</sup>
- Public Forum held on October 18<sup>th</sup>
- Changed timetable on October 30<sup>th</sup> to improve OTP

